INTRODUCTION

THE IDEAL OF OBJECTIVITY

A MERICAN JOURNALISM has been regularly criticized for failing to be "objective." Whether it was Democrats in 1952 complaining of a one-party press biased against Adlai Stevenson or the Nixon-Agnew administration attacking newspapers and television networks for being too liberal, the press has repeatedly been taken to task for not presenting the day's news "objectively."

But why do critics take it for granted that the press should be objective? Objectivity is a peculiar demand to make of institutions which, as business corporations, are dedicated first of all to economic survival. It is a peculiar demand to make of institutions which often, by tradition or explicit credo, are political organs. It is a peculiar demand to make of editors and reporters who have none of the professional apparatus which, for doctors or lawyers or scientists, is supposed to guarantee objectivity.

And yet, journalists, as well as their critics, hold newspapers to a standard of objectivity. Not all journalists believe they should be objective in their work, but the belief is widespread,¹ and all journalists today must in some manner confront it. But why? What kind of a world is ours and what kind of an institution is journalism that they sustain this particular ideal, objectivity? That is the problem this book addresses. I shall not ask here the familiar question: are newspapers objective? I shall ask, instead, why that question is so familiar.

The question assumes special interest when one learns that, before the 1830s, objectivity was not an issue. American newspapers were expected to present a partisan viewpoint, not a neutral one. Indeed, they were not expected to report the "news" of the day at all in the way we conceive it—the idea of "news" itself was invented in the Jacksonian era. If we are to understand the idea of objectivity in journalism, the transformation of the press in the Jacksonian period must be examined. That is the task of the first chapter, which will interpret the origins of "news" in its relationship to the democratization of politics, the expansion of a market economy, and the growing authority of an entrepreneurial, urban middle class.

There is an obvious explanation of why the idea of news, once established, should have turned into nonpartisan, strictly factual news later in the century. This has to do with the rise of the first American wire service, the Associated Press. The telegraph was invented in the 1840s, and, to take advantage of its speed in transmitting news, a group of New York newspapers organized the Associated Press in 1848. Since the Associated Press gathered news for publication in a variety of papers with widely different political allegiances, it could only succeed by making its reporting "objective" enough to be acceptable to all of its members and clients. By the late nineteenth century, the <u>AP dispatches were markedly more free from editorial comment than most reporting for single</u> newspapers.² It has been argued, then, that the practice of the Associated Press became the ideal of journalism in general.³

While this argument is plausible, at first blush, there is remarkably little evidence for it and two good reasons to doubt it. First, it begs a key question: why should a practice, obviously important to the survival of the institution of the wire service, become a guiding ideal in institutions not subject

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to the same constraints? It would be just as likely, that newspapers would take the avail service news as license to concentrate on diff reporting. If the AP style became a model for da one would still have to account for its affin interests and needs. But this brings us to the sec serious problem: objective reporting did not be norm or practice in journalism in the late nine when the Associated Press was growing. As I w second and third chapters, at the turn of the cent as much emphasis in leading papers on telling a on getting the facts. Sensationalism in its vario the chief development in newspaper content. Rep as often to write "literature" as to gather news. in the bawdiest days of yellow journalism, th Times began to climb to its premier position by "information" model, rather than a "story" model ing. Where the Associated Press was factual to politically diverse clientele, the Times was info attract a relatively select, socially homogeneous the well to do. As in the Jacksonian era, so it changes in the ideals of journalism did not tran logical changes into occupational norms so mu newspaper ideals and practices consonant with t dominant social classes.

But into the first decades of the twentieth cent the New York Times, it was uncommon for journal sharp divide between facts and values.⁴ Yet the objectivity is just this: the belief that one can separate facts from values. Facts, in this view, and about the world open to independent validation. beyond the distorting influences of any individual preferences. Values, in this view, are an individual or unconscious preferences for what the world sho are seen as ultimately subjective and so without

to the same constraints? It would be just as likely, or more likely, that newspapers would take the availability of wire service news as license to concentrate on different kinds of reporting. If the AP style became a model for daily journalists, one would still have to account for its affinity with their interests and needs. But this brings us to the second, still more serious problem: objective reporting did not become the chief norm or practice in journalism in the late nineteenth century when the Associated Press was growing. As I will show in the second and third chapters, at the turn of the century there was as much emphasis in leading papers on telling a good story as on getting the facts. Sensationalism in its various forms was the chief development in newspaper content. Reporters sought as often to write "literature" as to gather news. Still, in 1896, in the bawdiest days of yellow journalism, the New York Times began to climb to its premier position by stressing an "information" model, rather than a "story" model, of reporting. Where the Associated Press was factual to appeal to a politically diverse clientele, the Times was informational to attract a relatively select, socially homogeneous readership of the well to do. As in the Jacksonian era, so in the 1890s, changes in the ideals of journalism did not translate technological changes into occupational norms so much as make newspaper ideals and practices consonant with the culture of dominant social classes.

But into the first decades of the twentieth century, even at the New York Times, it was uncommon for journalists to see a sharp divide between facts and values.⁴ Yet the belief in objectivity is just this: the belief that one can and should separate facts from values. Facts, in this view, are assertions about the world open to independent validation. They stand beyond the distorting influences of any individual's personal preferences. Values, in this view, are an individual's conscious or unconscious preferences for what the world should be; they are seen as ultimately subjective and so without legitimate

claim on other people. The belief in objectivity is a faith in "facts," a distrust of "values," and a commitment to their segregation.

Journalists before World War I did not subscribe to this view. They were, to the extent that they were interested in facts, naive empiricists; they believed that facts are not human statements about the world but aspects of the world itself. This view was insensitive to the ways in which the "world" is something people construct by the active play of their minds and by their acceptance of conventional—not necessarily "true"—ways of seeing and talking. Philosophy, the history of science, psychoanalysis, and the social sciences have taken great pains to demonstrate that human beings are cultural animals who know and see and hear the world through socially constructed filters. From the 1920s on, the idea that human beings individually and collectively construct the reality they deal with has held a central position in social thought.⁵

Before the 1920s, journalists did not think much about the subjectivity of perception. They had relatively little incentive to doubt the firmness of the "reality" by which they lived. American society, despite serious problems, remained buoyant with hope and promise. Democracy was a value unquestioned in politics; free enterprise was still widely worshipped in economic life; the novels of Horatio Alger sold well. Few people doubted the inevitability of progress. After World War I, however, this changed. Journalists, like others, lost faith in verities a democratic market society had taken for granted. Their experience of propaganda during the war and public relations thereafter convinced them that the world they reported was one that interested parties had constructed for them to report. In such a world, naive empiricism could not last.

This turning point is the topic of my fourth chapter. In the twenties and thirties, many journalists observed with growing

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anxiety that facts themselves, or what they had facts, could not be trusted. One response to this of view was the institutionalization in the daily pa genres of subjective reporting, like the politic Another response turned the journalists' anxiety and encouraged journalists to replace a simple fa with an allegiance to rules and procedures created in which even facts were in question. This was "o Objectivity, in this sense, means that a person's about the world can be trusted if they are su established rules deemed legitimate by a profession nity. Facts here are not aspects of the world, but co validated statements about it.6 While naive empirici disappeared in journalism and survives, to some ex of us, after World War I it was subordinated to sophisticated ideal of "objectivity."

Discussion of objectivity as an ideal (or ideology) medicine, law, the social sciences, journalism, a pursuits tends to two poles: either it seeks to un profession in question or to glorify it. It is either deb self-serving. Debunkers show that the claims of proabout being objective or expert or scientific are r attempts to legitimate power by defining political technical terms. This is often true. But, first, why is ity" the legitimation they choose, and, second, why often convincing to others? When professionals mak to authoritative knowledge, why do they base the their objectivity rather than on, say, divine revel electoral mandate? Debunking by itself does not pr answer.

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anxiety that facts themselves, or what they had taken to be facts, could not be trusted. One response to this discomfiting view was the institutionalization in the daily paper of new genres of subjective reporting, like the political column. Another response turned the journalists' anxiety on its head and encouraged journalists to replace a simple faith in facts with an allegiance to rules and procedures created for a world in which even facts were in question. This was "objectivity." Objectivity, in this sense, means that a person's statements about the world can be trusted if they are submitted to established rules deemed legitimate by a professional community. Facts here are not aspects of the world, but consensually validated statements about it.6 While naive empiricism has not disappeared in journalism and survives, to some extent, in all of us, after World War I it was subordinated to the more sophisticated ideal of "objectivity."

Discussion of objectivity as an ideal (or ideology) in science, medicine, law, the social sciences, journalism, and other pursuits tends to two poles: either it seeks to unmask the profession in question or to glorify it. It is either debunking or self-serving. Debunkers show that the claims of professionals about being objective or expert or scientific are really just attempts to legitimate power by defining political issues in technical terms. This is often true. But, first, why is "objectivity" the legitimation they choose, and, second, why is it so often convincing to others? When professionals make a claim to authoritative knowledge, why do they base the claim on their objectivity rather than on, say, divine revelation or electoral mandate? Debunking by itself does not provide an answer.

The opposite stance is to Whiggishly identify objectivity in journalism or in law or other professions with "science," where science is understood as the right or true or best path to knowledge. This is the point at which science, generally

understood as opposed to ideology, threatens to become ideology itself. But that, in a sense, is just what interests me here—not the internal development of science as an institution or a body of knowledge and practices, but the reasons the *idea* of science and the *ideal* of objectivity are so resonant in our culture. Even if science, as we know it today, is in some sense getting us nearer to truth than past systems of knowledge, we can still inquire why twentieth-century Western culture should be so wise as to recognize this. And that is a question that glorifications of science and objectivity do not answer.

It should be apparent that the belief in objectivity in journalism, as in other professions, is not just a claim about what kind of knowledge is reliable. It is also a moral philosophy, a declaration of what kind of thinking one should engage in, in making moral decisions. It is, moreover, a political commitment, for it provides a guide to what groups one should acknowledge as relevant audiences for judging one's own thoughts and acts. The relevant audiences are defined by institutional mechanisms. Two mechanisms of social control are frequently said to underwrite objectivity in different fields. First, there is advanced education and training. This is supposed to provide trainees with scientific knowledge and an objective attitude which helps them set aside personal preferences and passions. Thus the training of physicians enables them to sustain detached attitudes at times when persons without such training would submit to panic or despair at the human agony they face. Law students are taught to distinguish "legal" questions (generally understood to be technical) from "moral" issues (generally understood to be outside the proper domain of legal education and legal practice).

A second basic form of social control is insulation from the public. Technical language or jargon is one such insulating

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mechanism. Others may be institutional. For insta scholars argue that courts are able to be more objeclegislatures because judges are institutionally further from the pressures of electoral politics than are lef Objectivity in the professions is guaranteed, then autonomy of professional groups—the collective inde of professions from the market and from popular will personal independence of professionals, assured training, from their own values.

In this context, the notion of objectivity in jou appears anomalous. Nothing in the training of jo gives them license to shape others' views of the world journalists have esoteric techniques or language. New are directly dependent on market forces. They appeal to popular opinion. Journalism is an uninsulated pro To criticize a lawyer, we say, "I'm not a lawyer, but to question a doctor, we say, "I'm no expert on m but-." We feel no such compunction to qualify critic the morning paper or the television news. I do not subs the view that journalism is thereby inferior to other sional groups; I simply mean to identify the prob objectivity in the case of journalism. How is it that occupation without the social organization of self-reauthority there is still passionate controversy about o ity? Of course, one answer is that the less a profession to be self-evidently objective, the more passionate the versy will be. But this is not answer enough. W journalism, where none of the features that guarantee tivity in law or medicine exist or are likely to exist, objectivity still be a serious issue? Why hasn't it been gi altogether?

By the 1960s, both critics of the press and defender objectivity to be the emblem of American journalism improvement over a past of "sensationalism" and a contri

mechanism. Others may be institutional. For instance, legal scholars argue that courts are able to be more objective than legislatures because judges are institutionally further removed from the pressures of electoral politics than are legislators. Objectivity in the professions is guaranteed, then, by the autonomy of professional groups—the collective independence of professions from the market and from popular will, and the personal independence of professionals, assured by their training, from their own values.

In this context, the notion of objectivity in journalism appears anomalous. Nothing in the training of journalists gives them license to shape others' views of the world. Nor do journalists have esoteric techniques or language. Newspapers are directly dependent on market forces. They appeal directly to popular opinion. Journalism is an uninsulated profession. To criticize a lawyer, we say, "I'm not a lawyer, but-" and to question a doctor, we say, "I'm no expert on medicine, but ... "We feel no such compunction to qualify criticism of the morning paper or the television news. I do not subscribe to the view that journalism is thereby inferior to other professional groups; I simply mean to identify the problem of objectivity in the case of journalism. How is it that in an occupation without the social organization of self-regulated authority there is still passionate controversy about objectivity? Of course, one answer is that the less a profession is seen to be self-evidently objective, the more passionate the controversy will be. But this is not answer enough. Why, in journalism, where none of the features that guarantee objectivity in law or medicine exist or are likely to exist, should objectivity still be a serious issue? Why hasn't it been given up altogether?

By the 1960s, both critics of the press and defenders took objectivity to be the emblem of American journalism, an improvement over a past of "sensationalism" and a contrast to

the party papers of Europe. Whether regarded as the fatal flaw or the supreme virtue of the American press, all agreed that the idea of objectivity was at the heart of what journalism has meant in this country. At the same time, the ideal of objectivity was more completely and divisively debated in the past decade than ever before. In the final chapter, I will examine how changing subject matter, sources of news, and audience for the news precipitated this debate in journalism. Government management of the news, which began to concern journalists after World War I, became an increasingly disturbing problem with the rise of a national security establishment and an "imperial" presidency after World War II. In the Vietnam war, government news management collided with a growing "adversary culture" in the universities, in journalism, in the government itself, and in the population at large. The conflagration that followed produced a radical questioning of objectivity which will not soon be forgotten and revitalized traditions of reporting that the objective style had long overshadowed. The ideal of objectivity has by no means been displaced, but, more than ever, it holds its authority on sufferance.

I originally conceived this work as a case study in the history of professions and in the genesis of professional ideology. I saw objectivity as the dominant ideal that legitimates knowledge and authority in all contemporary professions. If I could excavate its foundations in one field, I could hope to expose its structure in all. While this book has not entirely outgrown that ambition, it came to be moved equally by another. I grew fascinated by journalism itself and convinced there were important questions, not only unanswered but unasked, about the relationship of journalism to the development of American society as a whole. Where standard histories of the American press consider the social context of journalism only in passing, this work takes as its main subject the relationship between the institutionalization of modern

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journalism and general currents in economic, political, social, and cultural life.

With two such ambitions, I know my reach has exceeded my grasp. If I have not achieved as much here as I would like, I hope nonetheless to have engaged the reader's interest in the quest and the questions.

CHAPTER 5

OBJECTIVITY, NEWS MANAGEMENT, AND THE CRITICAL CULTURE

N THE 1960s "objectivity" became a term of abuse. In the thirties, critics who had attacked objectivity favored interpretive reporting as a way of maintaining professional standing in a world which had outgrown the blunt approach of "just getting the facts." But, in the sixties, the goal of professionalism itself had become suspect. Critics claimed that urban planning created slums, that schools made people stupid, that medicine caused disease, that psychiatry invented mental illness, and that the courts promoted injustice. Intellectuals, no longer seen as the source of dispassionate counsel, were dubbed the "new mandarins," while government policy makers were called "the best and the brightest" in a tone of most untender irony. And objectivity in journalism, regarded as an antidote to bias, came to be looked upon as the most insidious bias of all. For "objective" reporting reproduced a vision of social reality which refused to examine the basic structures of power and privilege. It was not just incomplete, as critics of the thirties had contended, it was distorted. It represented collusion with institutions whose legitimacy was in dispute. And there was an intense moral urgency in this view. By the OBJECTIVITY, NEWS MANAGEMENT, THE CRITICAL CU

late sixties, many found Walter Cronkite's nightly as that "that's the way it is" too smug and prefer challenge to "tell it like it is"—as if the reality to be r was too wild to be tamed by grammar.

"Objectivity is a myth," announced reporter Kerry of the Raleigh Observer, and many young journalists her view. Sydney Gruson, her father and the assistant publisher at the New York Times, claimed, in co "Maybe I'm old-fashioned but I feel very strongly abpurity of the news columns. Pure objectivity might no but you have to strive for it anyway." The remarks Grusons were brought together by Stanford Sesser Wall Street Journal in the fall of 1969. Sesser was rep on antiwar activism among journalists. Sydney Gruso turned down the request of 308 employees at the Times the company's auditorium for discussion during the O 15 moratorium against the war in Vietnam. Kerry O believed her father's decision was wrong. She herself of black armband while covering stories on October 15.¹

The Journal article was a set piece for the configenerations as it was seen in American journalism in the sixties—a conflict between the old defending objectivity the young attacking it, between those who had foug World War II and those born to the affluence and anxie the cold war, between those reluctant to abandon supp American policy in Vietnam and those angry at it, between the institutional responsibilities of powerful newspaper the individual bravado of young reporters. Not lease Journal story was itself a part of the set: in the sixtic never before, news writing was itself a topic for coverage.

We have seen a conflict of generations in journalism be Editors in the 1890s trained reporters to keep their opi out of their stories, and young reporters rebelled at discipline. Editors and reporters perennially have diff

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late sixties, many found Walter Cronkite's nightly assurance that "that's the way it is" too smug and preferred the challenge to "tell it like it is"—as if the reality to be reported was too wild to be tamed by grammar.

"Objectivity is a myth," announced reporter Kerry Gruson of the *Raleigh Observer*, and many young journalists shared her view. Sydney Gruson, her father and the assistant to the publisher at the *New York Times*, claimed, in contrast: "Maybe I'm old-fashioned but I feel very strongly about the purity of the news columns. Pure objectivity might not exist, but you have to strive for it anyway." The remarks of the Grusons were brought together by Stanford Sesser in the *Wall Street Journal* in the fall of 1969. Sesser was reporting on antiwar activism among journalists. Sydney Gruson had turned down the request of 308 employees at the *Times* to use the company's auditorium for discussion during the October 15 moratorium against the war in Vietnam. Kerry Gruson believed her father's decision was wrong. She herself wore a black armband while covering stories on October 15.¹

The Journal article was a set piece for the conflict of generations as it was seen in American journalism in the late sixties—a conflict between the old defending objectivity and the young attacking it, between those who had fought in World War II and those born to the affluence and anxiety of the cold war, between those reluctant to abandon support of American policy in Vietnam and those angry at it, between the institutional responsibilities of powerful newspapers and the individual bravado of young reporters. Not least, the Journal story was itself a part of the set: in the sixties, as never before, news writing was itself a topic for news coverage.

We have seen a conflict of generations in journalism before. Editors in the 1890s trained reporters to keep their opinions out of their stories, and young reporters rebelled at this discipline. Editors and reporters perennially have different

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tasks at hand, different interests to protect, and different ambitions to serve; younger journalists and older journalists are at different points in their careers and have different concerns. That these differences should yield correspondingly different attitudes toward reporting the news is not surprising.

But in the past, the resentment of young reporters against editors was occasioned only by a conflict of interests on the job. It was not connected to broader political currents, and it did not express itself in a political idiom. In the sixties, however, the generational rebellion was part of a general cultural crisis. Young reporters still wanted to express their passion and personal style in print, but the rebellion at the conventions of "straight news" emerged more as a serious political challenge than as an adolescent stage in the passage to professionalism. Young reporters not only called for a more active journalism, a "participant" journalism skeptical of official accounts of public affairs; they also claimed pointedly that journalism had long been too participant. "Straight news" was not only drab and constricting-it was in itself a form of participation, a complicity with official sources whose most alarming feature was that it so self-righteously claimed to be above partisan or political considerations.

In the sixties, one might still criticize a newspaper for following the bent of its publisher or the intentional biases of its editorial staff. And much of this criticism was deserved. But the most original critics of the past decade have stressed, instead, that journalists were "political" unwittingly or even unwillingly. Their political impact lay not in what they openly advocated but in the unexamined assumptions on which they based their professional practice and, most of all, in their conformity to the conventions of objective reporting. In this view, objectivity was not an ideal but a mystification. The slant of journalism lay not in explicit bias but in the

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social structure of news gathering which reinforce viewpoints of social reality. Correspondingly, newsp the past decade—especially those most prestigious, m erful, and with most resources to devote to news gat have sought autonomy from official views and promo Max Frankel of the *New York Times* called "an of concept of what is news."² There is more interpretive ing or "news analysis," more investigative or "ent journalism, and more tolerance for new varieties of writing. But why at this time should criticism of conv news gathering have been so pointed, and why should ideas and new institutions in journalism have found a support as they have?

I will suggest in this chapter that two conditions new criticism of journalism possible and popular and changes in newspaper content seem desirable. First, the increasing government management of the news and ing awareness of it. It has been said too often and too that all governments lie and that all presidents back to Washington have tried to mislead the press and of public.³ The modicum of truth in such assertions obscufact that management of information has been an org funded, and staffed function of government for jus years. Indeed, only since World War II has the imp and relative isolation of a national security establishme an "imperial presidency" made government news especially on matters of foreign policy, the symbolic ce the relationship between the government and the press

The second basis for new developments in journalis the emergence, in the 1960s, of an "adversary culture adversary, or critical, culture denied to government a trust it had come to expect and provided an audience more aggressive and more skeptical journalism. The co in the late sixties between news management and the

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social structure of news gathering which reinforced official viewpoints of social reality. Correspondingly, newspapers in the past decade—especially those most prestigious, most powerful, and with most resources to devote to news gathering have sought autonomy from official views and promoted what Max Frankel of the *New York Times* called "an exploded concept of what is news."² There is more interpretive reporting or "news analysis," more investigative or "enterprise" journalism, and more tolerance for new varieties of feature writing. But why at this time should criticism of conventional news gathering have been so pointed, and why should new ideas and new institutions in journalism have found as much support as they have?

I will suggest in this chapter that two conditions made a new criticism of journalism possible and popular and so made changes in newspaper content seem desirable. First, there was increasing government management of the news and a growing awareness of it. It has been said too often and too glibly that all governments lie and that all presidents back to George Washington have tried to mislead the press and con the public.³ The modicum of truth in such assertions obscures the fact that management of information has been an organized, funded, and staffed function of government for just sixty years. Indeed, only since World War II has the importance and relative isolation of a national security establishment and an "imperial presidency" made government news policy, especially on matters of foreign policy, the symbolic center of the relationship between the government and the press.

The second basis for new developments in journalism was the emergence, in the 1960s, of an "adversary culture." The adversary, or critical, culture denied to government a level of trust it had come to expect and provided an audience for a more aggressive and more skeptical journalism. The collision in the late sixties between news management and the adver-

sary culture over the Vietnam war changed journalism in significant and, I think, lasting ways, which the final section of this chapter will consider.

Government and the Press: "News Management"

The Paris Peace Conference of 1919 symbolized the modern relationship between government and the press. It undercut the self-image of the press as a key actor in decision making at exactly the moment the press was most enchanted with its own powers. Wars are good for journalists as for generals. After the war, however, editors and reporters found themselves not partners to government, but instruments of government. They were valued—and feared—not for their capacity to represent public opinion, but for their power to control it.

Ray Stannard Baker, onetime muckraker who was President Woodrow Wilson's aide in Paris running the American Press Bureau, expressed the high hopes of the fourth estate:

One fact stands out at the Paris Peace Conference as distinctive and determining: the fact that the people of the world, publics, were there represented and organised as never before at any peace conference. At the older congresses, the diplomats occupied the entire stage, bargained, arranged, and secretly agreed; but at Paris democracy, like the blind god in Dunsany's play, itself comes lumbering roughly, powerfully, out upon the stage.⁴

When Baker said "publics" and "democracy," he meant reporters from the newspapers and wire services. It was typical of liberal thought of the 1920s that the press was taken to be the very incarnation of democratic government. Press coverage of the Peace Conference, in Baker's view, was to open a new epoch in world diplomacy. From that moment on, national policy would have to be formulated in the presence of

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public opinion and with the need for public assent in

Baker himself was disappointed, then, that the negot at Paris turned out to be shrouded in secrecy. He knew Wilson's promise of "open covenants of peace openly a at" meant only, as Wilson explained, "that no secret ments should be entered into" and not that "there sho no private discussions of delicate matters."⁵ Baker of object to governments keeping some of their meetings dential from the news-reading public, but he did co Wilson for keeping them secret from the press. "It has proved over and over again," he asserted, "that no gr men can be more fully trusted to keep a confidence or wisely than a group of experienced newspaper corr dents—if they are honestly informed and trusted in the place."⁶

Paris did not mark a new era in open diploma decisively as Baker had hoped, but it did announce relationship between the press and the government in he had not anticipated, for it made publicity itself political issue. For the first time in the history of Am foreign policy, political debate at home concerned not or substance of decisions the government made but also the in which the government made decisions. Foreign began to be domesticated; the legitimacy of procedure, a as the effectiveness of outcome, became an issue. In th week of the Peace Conference, American correspon wrote in protest to Wilson regarding rules of secrecy the commissioners had adopted, and Joseph Tumulty in ington warned the President of the distrust his adhere secrecy would engender. Five months later there was c over public release of the treaty draft, and the Senate pa resolution calling on Wilson to transmit the draft Senate. From beginning to end, publicity was a politica of the first importance.7

This peacetime resort to managing the news was a